

Independent Evaluation and Audit Services (IEAS)
UN WOMEN Global Evaluation Quality Assessment and Rating



Rating Scale	Very Good	Good	Fair	Unsatisfactory	Reviewer Guidance :
Rating explanation	The report can be used with high level of confidence and is considered a good example.	The report can be used with certain degree of confidence.	Partially meets requirements with some missing elements. The report can be used with caution.	Misses out the minimum quality standards.	<ul style="list-style-type: none"> - Overall reports are rated against a 4-point scale (Very Good, Good, Fair and Unsatisfactory), which is an aggregated rating of eight parameters. - Each overarching parameter is rated against a 4-point scale (Fully, Mostly, Partially and Not at all). - Parameters such as evaluation methodology, findings, conclusions and recommendations are given more weight. - Executive feedback - provide summary of the extent to which the report meets or fails to meet the criteria provided under each parameter. Please also include suggestion on how to improve future evaluation practice. The overall review, rating, and the executive feedback will be provided to the evaluation commissioning office.
Parameter Weight (%)	1: Object and context 2: Purpose and scope 3: Methodology 4: Findings	5 5 15 20	5: Conclusions and lessons learned 6: Recommendations 7: Gender Equality and Human Rights (UN-SWAP) 8: Presentation	20 15 10 10	<p><i>Are weightings equal to 100%?</i></p> <p>OK</p>

PART I: REPORT DETAILS

Report title	Kenya Country Strategy Final Evaluation			Geographical Coverage	National
Sequence number	20	Evaluators	2	Year	2018
Region	Eastern and Southern	Country(ies)	Kenya	Type of intervention evaluated	CPE
Portfolio Budget (USD)		Evaluation Budget (USD)	65,000.00	Reviewer	Zayid Douglas
Strategic Plan Thematic Area (select all that apply)	Women's leadership Women's access to Prevent VAW&G and	Women's leadership in peace, Gender response plans and Global norms, policies and		Review Date	10 February 2019

PART II: THE EIGHT KEY PARAMETERS

SECTION 1: OBJECT AND CONTEXT OF THE EVALUATION (weight 5%)	RATING	Very Good
Does the report present a clear and full description of the 'object' of the evaluation?	100%	Executive Feedback on Section 1

1.1 The report clearly specify the object of the evaluation, and provides clear and complete description of the intervention's logic or theory of change, intended beneficiaries by type and by geographic location(s) as well as resources from all sources including humans and budgets, and modalities.	Fully	1.1 The evaluation report notes that it is a review of UN Women Kenya Country Office normative, programmatic, and coordination work over a 4-year period, systematically assessing the (UN Women) portfolio contribution to results for gender equality and empowerment of women (GEEW).
1.2 The context includes factors that have a direct bearing on the object of the evaluation: social, political, economic, demographic, and institutional. This also includes explanation of the contextual gender equality and human rights issues, roles, attitudes and relations.	Fully	A theory of change is presented referencing standalone gender programming as well as integrated gendered approaches touching 4 strategic results areas (governance, human capital, economic growth, and land management/human security under the environment).
1.3 The key stakeholders involved in the implementation, including the implementing agency(s) and partners, other stakeholders and their roles are described.	Fully	1.2 The report presents those international, regional, as well as national gender equality and human rights agreements for which Kenya is a signatory that inform the country's portfolio work.
1.4 The report identifies the implementation status of the object , including its phase of implementation and any significant changes (e.g. plans, strategies, logical frameworks) that have occurred over time and explains the implications of those changes for the evaluation.	Fully	1.3 The key stakeholders involved in implementation are noted in the report. These are UN Women country staff, national level authorities (ministries) in addition to private sector actors.
SECTION 2: PURPOSE, OBJECTIVES AND SCOPE (weight 5%)	RATING	Very Good
Are the evaluation's purpose, objectives and scope sufficiently clear to guide the evaluation?	100%	Executive Feedback on Section 2
2.1 Purpose, objectives and use of evaluation: The evaluation report provides clear explanation of the purpose and the objectives of the evaluation including the intended use and users of the evaluation and how the information will be used.	Fully	2.1 Yes. The evaluation report explained the purpose of the evaluation, focusing on assessing the "relevance, effectiveness, and efficiency of UN Women Kenya contributions to development results". The evaluation findings and recommendations will inform institutional learnings and its intended users are UN Women management and program staff, national partners, donors, and representatives from the private sector and civil society.
2.2 Evaluation Scope: The evaluation report provides clear description of the scope of the evaluation, including justification of what the evaluation covers and did not cover (thematically, geographically etc) as well as the reasons for this scope (eg., specifications by the ToRs, lack of access to particular geographic areas for political or safety reasons at the time of the evaluation, lack of data/evidence on particular elements of the intervention).	Fully	2.2 Yes. This evaluation was "a strategic, macro-level assessment with a light programme review" .
SECTION 3 : METHODOLOGY (weight 15%)	RATING	Very Good
Is the methodology used for the evaluation clearly described and appropriate, and the rationale for the methodological choice justified?	80%	Executive Feedback on Section 3
3.1 Methodology: The report specifies and provides complete description of a relevant design and sets of methods including the chosen evaluation criteria, questions, and performance standards. The methods employed are appropriate for analyzing gender and rights issues identified in the evaluation scope.	Fully	3.1 The report outlines a UN standard approach for producing a country program evaluation that allows for results comparison. The evaluation adhered to OECD/DAC criteria specifically around relevance, effectiveness, efficiency and sustainability. There was a standalone evaluation criteria for gender equality and human rights.
3.2 Data collection, analysis and sampling: The report clearly describes the methods for the data sources, rationale for their selection, data collection and analysis methods. The report includes discussion of how the mix of data sources was used to obtain a diversity of perspectives, ensure data accuracy and overcome data limitations.	Mostly	3.2 The evaluation used mixed methods to collect data. This included conducting a desk review, and using semi-structured key informant interviews (KII), focus group discussions (FGD), and facilitating a stakeholders' consultation at project inception - all for collecting data. There were few opportunities to collect data from vulnerable populations - which
3.3 Stakeholders Consultation: The evaluation report gives a complete description of stakeholder's consultation process in the evaluation, including the rationale for selecting the particular level and activities for consultation.	Fully	

3.4 Limitations: The report presents clear and complete description of limitations and constraints faced by the evaluation, including gaps in the evidence that was generated and mitigation of bias.	Fully	There were few opportunities to collect data from vulnerable populations which can be limiting for an examination of gains in (program) progress.
3.5 Ethics: The evaluation report includes a discussion of the extent to which the evaluation design included ethical safeguards and mechanisms and measures that were implemented to ensure that the evaluation process conformed with relevant ethical standards including but not limited to informed consent of participants, confidentiality and avoidance of harm considerations.	Partly	3.3 Yes. The approach for conducting the stakeholders' consultation was noted in the terms of reference (TOR), which also made reference to engaging with stakeholders around planning and collaboration with stakeholders as data collectors as part of the evaluation.
SECTION 4: FINDINGS (weight 20%)	Rating	Good
Are the findings clearly presented, relevant and based on evidence?	57%	Executive Feedback on Section 4
4.1 The evaluation report findings provide sufficient levels of high quality evidence to systematically address all of the evaluation questions and criteria.	Partly	4.1 Prioritization/clusterization of the evaluation criteria/questions around the 3 strategic UN Women pillars facilitated the reporting of findings.
4.2 Findings are clearly supported by and respond to the evidence presented, reflecting systematic and appropriate analysis and interpretation of the data; they are free from subjective judgements made.	Mostly	4.2 Yes, a contribution analysis was carried out. The findings helped confirm the theory of change and how the portfolio has contributed to results.
4.3 The causal factors (contextual, organizational, managerial, etc.) leading to achievement or non-achievement of results are clearly identified.	Mostly	4.3 Causal factors, including those that involve partnership or political (contextual) affecting results, were noted throughout the reporting of results. Specific reference to collaborations with non-governmental actors and the 2017 election-influenced violence are amongst those examples highlighting country portfolio achievement of GEEW.
4.4 Findings are presented with clarity, logic and coherence (e.g., avoid ambiguities).	Mostly	4.4 Yes. The findings were presented in order of evaluation criteria, then by the respective UN Women strategic pillar that the finding touched upon.
SECTION 5: CONCLUSIONS AND LESSONS LEARNED (weight 20%)	Rating	Very Good
Are the conclusions clearly presented based on findings and substantiated by evidence?	78%	Executive Feedback on Section 5
5.1 Conclusions are well substantiated by the evidence presented and are logically connected to evaluation findings.	Fully	5.1 Yes, each conclusion ties to specific findings and evaluation criteria.
5.2 The conclusions reflect reasonable evaluative judgments that add insight and analysis beyond the findings	Mostly	5.2 Each conclusion builds upon findings of relevance, adding an analytic lens to each evaluation criteria. For example, recognizing existing partnerships with national gender-focused ministries and offices that currently carry limited political clout, the Kenya Country Office could take a more active approach to coordination moving forward if it wants to influence GEWE in Kenya.
5.3 Conclusions present strengths and weaknesses of the object (policy, programmes, project's or other intervention) being evaluated, based on the evidence presented and taking due account of the views of a diverse cross-section of stakeholders.	Mostly	5.3 The conclusions were mostly rooted in results concerning the normative and coordination pillars. While there were some conclusions that addressed the programming
5.4 Lessons Learned: When presented, the lessons learned section stems logically from the findings, presents an analysis of how they can be applied to different contexts and/or different sectors, and takes into account evidential limitations such as generalizing from single point observations.	Partly	
SECTION 6: RECOMMENDATIONS (weight 15%)	Rating	Good

Are the recommendations relevant, useful, and actionable and clearly presented in a priority order?	53%	Executive Feedback on Section 6
6.1 Recommendations are logically derived from the findings and/or conclusions.	Mostly	6.1 Yes. The recommendations are derived from the conclusions, which in turn are derived from the findings.
6.2 The report describes the process followed in developing the recommendations including consultation with stakeholders.	Partly	6.2 The recommendation development process was highlighted in the TOR, and was part of the draft report review conducted by the Evaluation Reference Group, whose membership included all evaluation stakeholders.
6.3 Recommendations are clear, realistic (e.g., reflect an understanding of the subject's potential constraints to follow-up) and actionable.	Mostly	
6.4 Clear prioritization and/or classification of recommendations to support use.	Partly	
SECTION 7: GENDER AND HUMAN RIGHTS (weight 15%)	Score	Approaching Requirements
Does the evaluation meet UN SWAP evaluation performance indicators? Note: this section will be rated according to UN SWAP standards.	44%	Executive Feedback on Section 7
7.1 GEWE is integrated in the evaluation scope of analysis and evaluation criteria and questions are designed in a way that ensures GEWE related data will be collected.	Satisfactorily integrated (2)	7.1 The evaluation highlighted GEWE into each evaluation criteria in addition to having its standalone criteria for gender equality and human rights.
7.2 A gender-responsive methodology, methods and tools, and data analysis techniques are selected.	Partially integrated (1)	7.2 The evaluation team noted that a gender-responsive methodology was selected - "one that considered the extent to which interventions have/not reduced gender inequality, ...and the extent to change resulted in realization of rights and gender equality" however, results were focused at how the institution/organization had contributed to achieving gender equality.
7.3 The evaluation findings, conclusions and recommendation reflect a gender analysis.	Partially integrated (1)	7.3 The evaluation findings, in addition to the conclusions and recommendations although these are small in number, reflect a gender analysis - examining results and proposing action and ways forward to transform gender norms.
SECTION 8: THE REPORT PRESENTATION (weight 10%)	Rating	Very Good
Is the report well structured, written in accessible language and well presented?	100%	Executive Feedback on Section 8
8.1 Report is logically structured, well written and presented with clarity and coherence (e.g. the structure and presentation is easy to identify and navigate (for instance, with numbered sections, clear titles and subtitles; context, purpose and methodology would normally precede findings, which would normally be followed by conclusions, lessons learned and recommendations) and written in an accessible language with minimal grammatical, spelling or punctuation errors.	Fully	8.1 The report is logically structured in its presentation.
8.2 The title page and opening pages provide key basic information on the name of evaluand, timeframe of the evaluation, date of report, location of evaluated object, names and/or organization(s) of the evaluator(s), name of organization commissioning the evaluation, table of contents -including, as relevant, tables, graphs, figures, annexes-; list of acronyms/abbreviations, page numbers.	Fully	8.2 The title and opening pages provide key basic information. 8.3 The executive summary is a standalone section that provides background on the Kenyan context and UN Women Kenya Country Office (portfolio), findings, conclusions and recommendations.
		8.4 The evaluation report annexes present the TOR, evaluation matrix, list of

8.3 The Executive Summary is a stand-alone section that includes an overview of the intervention, evaluation purpose, objectives and intended audience, evaluation methodology, key findings, conclusions and recommendations. The Executive summary should be reasonably concise.	Fully	organizations/individuals consulted, evaluation team member biographies, list of project documentation reviewed, data collection tool ("questionnaire framework"), contribution table (which notes UN Women Kenya Country Office contribution to UN Women's normative, programmatic, & coordination pillars), evidence table, UN Women Kenya Country Office organogram, and international/regional protocols for which Kenya is a signatory.
8.4 Annexes should include, when not present in the body of the report: Terms of Reference, Evaluation matrix, list of interviewees, list of site visits, data collection instruments (such as survey or interview questionnaires), list of documentary evidence. Other appropriate annexes could include: additional details on methodology, copy of the results chain, information about the evaluator(s).	Fully	

Additional Information

Identify aspects of good practice of the evaluation	<p>-Presentation of the contribution analysis across the 3 UN Women mandates- normative, coordination, and programmatic- facilitated the digestibility of evaluation results.</p> <p>-The link between findings and conclusions were clearly noted. For example, each conclusion made reference to the findings that contributed to its formulation.</p> <p>-As part of its ethical guidelines, the evaluation team ensured that the opportunity to seek redress was made available to participants.</p> <p>- Furthermore, each recommendation notes the specific evaluation criterion(s) addressed and the evaluation team assigned levels of</p>
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PART III: THE OVERALL RATING

Key Guiding Question	Total weighted score %	Overall Rating	Overall Comments
Is this a credible report that addresses the evaluation purpose and objectives based on evidence, and that can therefore be used with confidence?	71.44	Good	