Personnel survey: UN Women Rwanda Country Portfolio Evaluation

Dear colleague:

The UN Women Independent Evaluation Service thanks you for participating in this survey, which is a key component of the **Country Portfolio Evaluation of UN Women Rwanda**. The purpose of this evaluation is to assess for the implementation period (2019-2023) the results achieved and to document lessons learned for the future.

In this context, the survey seeks to **better understand your perspective on UN Women's work in the country**. The survey will take between 10-20 minutes to complete; certain questions are <u>optional</u> in the case you are unable to answer.

All data will be treated as <u>confidential</u> without any attribution to your identity. If you have any questions, please contact the independent evaluation team at <u>kay.lau@unwomen.org</u>.

* Required

Background

| | at is your main area of work? * ct all that apply. |
|------------|----------------------------------------------------|
| | Project Management and Implementation |
| | Strategic Planning |
| | Human Resources |
| | Finances |
| | Administration |
| | Operations |
| | Communications |
| | Senior staff (representative) |
| | Other |
| | |
| 2. Wha | at is your current position in the office? * |
| \bigcirc | Senior staff (Representative, Deputy) |
| \bigcirc | Programme staff |
| \bigcirc | Operations staff |
| \bigcirc | Other |

| 3. Wha | at type of contract do you have? * |
|------------|----------------------------------------------------------|
| \bigcirc | SSA (Special Services Agreement) |
| \bigcirc | SC (Service Contract) |
| \bigcirc | FTA (Fixed Term Appointment) |
| \bigcirc | UNV (UN Volunteer) |
| \circ | Other |
| | |
| 4. Hov | v long have you worked at the UN Women Country Office? * |
| \bigcirc | Less than 1 year |
| \bigcirc | 1-3 years |
| \bigcirc | 3-5 years |
| \bigcirc | More than 5 years |
| | |

| 5. You | r gender identification * |
|--------|------------------------------------------|
| | Female |
| | Male |
| | Other |
| | Prefer not to say |
| | Other |
| | |
| 6. Wh | at is your main thematic area of work? * |
| Sele | ct all that apply. |
| | Ending violence against women |
| | Women's political empowerment |
| | Women's economic empowerment |
| | Normative |
| | Coordination |
| | Not applicable |
| | Other |

Relevance and strategic priorities

| 7. What is UN Women Sudan Country Office compared to other agencies and stakehol | · · | • |
|------------------------------------------------------------------------------------------------------------------------|----------------------------------|------------------------------------------|
| 8. Please indicate your level of satisfaction regarding the following assertions? | n with UN Wome Very unsatisfied | e n's work Somewhat unsatisfie |
| ALIGNMENT to the most pressing needs of women and girls in the country | \bigcirc | |
| Targeting the ROOT CAUSES of gender inequality and supporting structural changes | \bigcirc | |
| IDENTIFICATION of the most marginalised and vulnerable populations in line with the principle of "leave no one behind" | | |
| ENGAGE with the most marginalised and vulnerable populations in line with the principle of "leave no one behind" | | |
| ALIGNMENT to government priorities as set out in national policies and strategies | \bigcirc | |
| SUPPORT to sustainability of program outcomes | \bigcirc | |

| 9. | What areas, if any, require MORE ATTENTION from UN Women to advance its mission for the empowerment of women and gender equality? |
|----|-----------------------------------------------------------------------------------------------------------------------------------|
| | |

Efffectiveness

| 10. | Has UN Women contributed to any unexpected outcomes, either positive or negative? Please explain. |
|-----|-------------------------------------------------------------------------------------------------------------------------|
| | |
| 11. | Please assess the extent to which UN Women has effectively ADAPTED its programme of work to the changing context in the |
| | Country. * Not at all |
| 12. | Please provide 1 or 2 examples of where the Office's work has been effectively adapted to the changing context. |
| | |

Coordination and partnerships

13. How effectively has UN Women contributed to STRENGTHENING COORDINATION on gender with the UN system in the following areas?

The coordinating work of UN Women aims to promote the accountability of the UN system on gender equality and women's empowerment, and more broadly mobilize key stakeholders to ensure greater coherence and integration of the gender perspective. gender across the UN.

| | Very ineffective | Somewhat ineffectiv |
|-------------------------------------------------------------------------------|------------------|---------------------|
| Mobilisation around the gender agenda through ADVOCACY with the government | \bigcirc | \bigcirc |
| Technical support for gender mainstreaming in UN INTERVENTIONS | \bigcirc | \bigcirc |
| COHERENCE of UN gender interventions | \bigcirc | \bigcirc |
| Conceptualisation and implementation of JOINT UN PROGRAMMES on gender | \bigcirc | \bigcirc |
| ACCOUNTABILITY on gender (e.g. with the UNCT-SWAP Gender Equality Scorecard) | | \bigcirc |

14. Please indicate the extent to which you agree with the following statements regarding UN Women's coordination role.

| | Fully disagree | Disagree | Not sure |
|--------------------------------------------------------------------------------------------------------|----------------|------------|------------|
| UN Women's leadership in the GENDER THEMATIC GROUP has been effective in strengthening UN coordination | \bigcirc | \bigcirc | \bigcirc |
| There is a CLEAR SEPARATION of responsibilities regarding the gender agenda between UN agencies | \bigcirc | \bigcirc | \bigcirc |
| UN Women's work does not duplicate that of other UN agencies | \circ | \bigcirc | \bigcirc |
| UN Women has effectively fulfilled its coordination role on gender | \circ | \bigcirc | \bigcirc |

15. Please indicate the extent to which you agree with the following statements regarding UN Women's coordination role.

| | Fully disagree | Disagree | Not sure |
|--------------------------------------------------------------------------------------------------------|----------------|------------|------------|
| UN Women's leadership in the GENDER THEMATIC GROUP has been effective in strengthening UN coordination | \bigcirc | \bigcirc | \circ |
| There is a CLEAR SEPARATION of responsibilities regarding the gender agenda between UN agencies | \bigcirc | \bigcirc | \bigcirc |
| UN Women's work does not duplicate that of other UN agencies | \bigcirc | \bigcirc | \bigcirc |
| UN Women has effectively fulfilled its coordination role on gender | \bigcirc | \bigcirc | \bigcirc |

| Please assess the effectiveness of UN W PARTNERSHIPS with the following acto its mandate. | | |
|-------------------------------------------------------------------------------------------------|------------------|-------------------|
| | Very ineffective | Somewhat ineffect |
| United Nations system | \bigcirc | \bigcirc |
| National government | \bigcirc | \bigcirc |
| Sub-national government | \bigcirc | \bigcirc |
| Civil society | \bigcirc | \bigcirc |
| International non-governmental organisations | \bigcirc | \bigcirc |
| Donors | \bigcirc | \bigcirc |
| International financial institutions | \bigcirc | |

Efficiency

19. Please indicate the extent to which you agree with the following statements regarding UN Women's efficiency.

| | Fully disagree | Disagree | Not sure |
|--------------------------------------------------------------------------------------------------------|----------------|------------|------------|
| The Country Office's management structure supports efficint resource mobilization. | \circ | \bigcirc | \bigcirc |
| There are systems in place to ensure efficient use of resources. | \bigcirc | \bigcirc | \bigcirc |
| There are effective systems to manage risks. | \bigcirc | \bigcirc | \bigcirc |
| There are effective systems to support results delivery. | \bigcirc | \bigcirc | \bigcirc |
| The Country Office has sufficient capacity (personnel) to deliver the portfolio. | \circ | \bigcirc | \bigcirc |
| The Country Office has sufficient capability (skills) to deliver the portfolio. | \bigcirc | \bigcirc | \bigcirc |
| UN Women's leadership in the GENDER THEMATIC GROUP has been effective in strengthening UN coordination | \bigcirc | \bigcirc | \bigcirc |
| There is a CLEAR SEPARATION of responsibilities regarding the gender agenda between UN agencies | \bigcirc | \bigcirc | \bigcirc |
| UN Women's work does not duplicate that of other UN agencies | \bigcirc | \bigcirc | \bigcirc |
| UN Women has effectively fulfilled its coordination role on gender | | \bigcirc | \bigcirc |

| 20. | Please use this space to suggest how UN Women can improve its efficiency. |
|-----|---------------------------------------------------------------------------|
| | |
| | |

Overall improvement

| Please use this space to suggest 2-3 ACTIONS for UN Women regarding its approach to achieving gender equality and women's empowerment in the country. |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| |
| |
| Which initiatives have been the most effective, which UN Women should continue and scale up? Which initiatives have been less effect which UN Women should stop or scale back? Please explain. |

Thank you!

This is the end of the survey. Thank you very much for taking the time to provide your thoughts, which will be extremely valuable in helping UN Women learn and improve its work going forward.

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